

AN INDUSTRY OVERVIEW

Edricco Reina | San Diego, August 2015

The Morning Headlines....

SPINS – A Brief Introduction

Natural & Organic – Industry Overview

Natural & Organic Consumer

Trend Watch



SPINS LLC | 847.728.5442 | www.spins.com Copyright © 2014 SPINS, LLC. All Rights Reserved. A Brief Introduction to SPINS



Our mission is to increase the presence and accessibility of products that contribute to a healthier and more vibrant America.

COMPREHENSIVE CROSS-CHANNEL REPORTING

SPINSscan Natural





WWP IUNDS

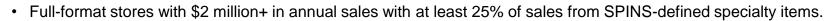
BYERLYS

EARTH FARE.

- Full-format stores with \$2 million+ in annual sales and at least 50%+ of sales from natural/organic products.
- Includes co-ops, associations, independents, large regional chains (excludes Whole Foods).
- Breeds innovation and sustains the level of authenticity and high product standards that define the industry.
- \$11.5B channel with 28% increase in store count and 60% increase in volume over the past 5 years.

SPINSscan Specialty Gourmet





- High-end stores with a focus on specialty, imported, natural, organic and prepared items.
- Drives more than \$13.6B and poised for continued success.



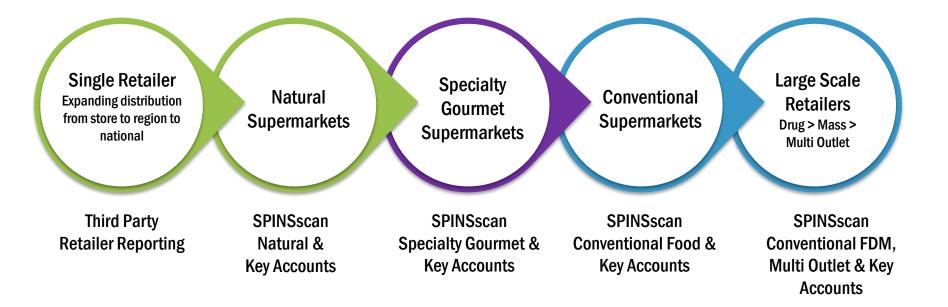
- Joint service with IRI
- Comprised of 101,000 retail locations spanning Grocery, Drug, Walmart, Mass, Dollar, Military and Club.
- Includes reporting in the nation's leading retailers such as Target, Safeway, Kroger, Wegman's and Walmart, to name just a few.
- \$33B natural/organic market, with overall health and wellness double that size.



Bristol Farms

SUCCESSFULLY NAVIGATE THE EXPANDING MARKET

Leading and emerging manufacturers and retailers alike rely on SPINS' unmatched natural and specialty expertise, dynamic data, actionable insights, and transformative technology solutions to better understand their business.





SPINS PRODUCT LIBRARY

SPINS has developed the "dictionary" for the industry and currently codes nearly 1.7mm UPCs.

3 Product Universes – Natural, Health & Wellness and Conventional Products

- 1.7 million active UPCs
- 267,000 Natural & Organic
- 351,000 Health & Wellness

9 Product Positions – Beyond the Label Position Coding

Intensive coding of every UPC based on:

- 70+ industry relevant label based attributes
- 7 Third Party Certifier attributes via direct partnerships
- Syndicated hierarchy & coding rules built on an industry standard framework

Proprietary & Copyright Protected





SPINS PRODUCT SEGMENTATION

We organize all products into industry-standard hierarchy and code them against numerous attributes



Categories

Energy Bars, Non Dairy Beverages, Meat Alternatives, Homeopathy, Herbal Formulas...

Subcategories

Pre/Probiotics, Medicinal Teas, Cheese & Alternatives, Yogurt & Kefir, Functional Drinks & Kombucha...

Attributes

Functional Ingredient, Gluten-free, Functional, Vegan, Hormone Free, Raw Positioned...

Certifications

Non GMO Project, NOP Organic, Fair Trade USA, B Corporation, Whole Grain Council...

Health Concerns

Blood Sugar Support, Bone, Joint, Cardiovascular, Immune, Digestive, Prenatal, Weight...

Ingredients

Chia, Fish Oil, Fiber, Plant Sterols, Vitamin D, Probiotics, DHA Products, Protein, Glucosamine...



SPINS BRAND POSITIONING

We segment all UPCs into 3 distinct "Product Universes."

| Natu Product | | Spec Produc | - | Convent Produ | |
|--------------------|----------|--------------------|----------|--------------------|----------|
| \$ Sales (\$BB) | \$ % Chg | \$ Sales (\$MM) | \$ % Chg | \$ Sales (\$MM) | \$ % Chg |
| \$42.1 | +10.5% | \$52.9 | +6.2% | \$438.6 | +0.2% |

We code beyond the label: SPINS recognizes and defines how brands are positioned towards *natural* in the marketplace. Because the term is not regulated, SPINS brand positioning is critical to understanding buying behavior and identifying growth opportunities in the health and wellness sector. Because health and wellness consumers also gravitate towards a number of products outside of the NPI, SPINS has defined and codes for specialty and health & wellness products. Traditional mainstream brands and items.











AN INDUSTRY OVERVIEW OF NATURAL & ORGANIC PRODUCTS

NATURAL & ORGANIC GROWTH ACROSS CHANNELS

Natural and organic sales continue to outpace total channel sales.

| | 12 week | 52 week | 12 week | 52 week | 12 week | 52 week |
|-----------------------------------|---------|---------|-----------|----------|---------|----------|
| SPINS Channel | Total C | hannel | Natural F | Products | 70%+ C | organics |
| NATURAL SUPERMARKETS | 7.8% | 8.8% | 7.2% | 8.3% | 8.1% | 9.8% |
| SPECIALTY GOURMET SUPERMARKETS | 5.6% | 7.2% | 8.3% | 10.0% | 8.6% | 11.4% |
| CONVENTIONAL FOOD | 1.8% | 1.4% | 11.2% | 10.5% | 13.0% | 13.0% |
| CONVENTIONAL MULTI OUTLET | 1.8% | 1.4% | 12.1% | 10.9% | 14.2% | 14.1% |

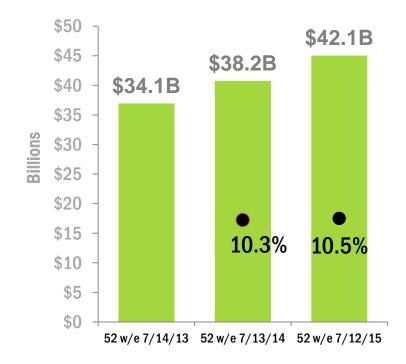
*Source: SPINSscan Natural and Specialty Gourmet (proprietary), SPINSscan Conventional (powered by IRI), 52 weeks ending 7/12/2015. Growth based on dollar volume for the current period versus year ago and is based on currently coded items.



NATURAL PRODUCT GROWTH

Natural product sales have reached over \$42 billion and have grown 22% since 2012.

THREE YEAR TRENDS



NATURAL CATEGORY LEADERS

| 7.6% | Packaged Fresh Produce |
|-------|--|
| 3.9% | Yogurt & Kefir |
| 5.7% | Vitamins & Minerals |
| 14.2% | Chips Pretzels & Snacks |
| 7.3% | Milk |
| 15.7% | Refrigerated Juices & Functional Beverages |
| 17.8% | Energy Bars & Gels |
| 17.1% | Eggs |
| 10.6% | Refrigerated Non-dairy Beverages |
| 5.1% | Coffee & Coffee Substitutes & Cocoa |

*Source: SPINSscan Natural and Specialty Gourmet (proprietary), SPINSscan Conventional (powered by IRI), 52 weeks ending 7/12/2015. Growth based on dollar volume for the current period versus year ago and is based on currently coded items.



LEADING NATURAL BRANDS ACROSS CHANNELS

NATURAL BRANDS – DOLLAR SALES

| 7.3% | Private Label Organic | 54.1% | KIND |
|-------|-----------------------|---------|-----------------------|
| -5.5% | Chobani | 7.3% | Private Label Organic |
| -3.2% | Private Label | 16.4% | Eggland Best |
| 11.5% | Horizon | 11.5% | Horizon |
| 6.2% | Silk | 49.7% | Talenti |
| 8.8% | Nature Made | 28.3% | Applegate Farms |
| 1.6% | Green Mountain | 42.9% | Rachael Ray Nutrish |
| 16.4% | Eggland Best | 70.6% | Skinny Pop |
| 10.2% | Natures Bounty | 3861.0% | Wild Oats |
| 11.6% | Amys Kitchen | 8.8% | Nature Made |

*Source: SPINSscan Natural and Specialty Gourmet (proprietary), SPINSscan Conventional (powered by IRI), 52 weeks ending 7/12/2015. Growth based on dollar volume for the current period versus year ago and is based on currently coded items.

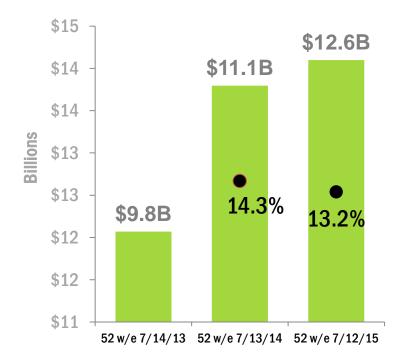


NATURAL BRANDS - DOLLAR GROWTH

ORGANIC PRODUCT GROWTH

Organic product sales have reached over \$12 billion and have grown 17% since 2012.

THREE YEAR TRENDS



ORGANIC CATEGORY LEADERS

| 7.7% | Packaged Fresh Produce |
|-------|--|
| 7.3% | Milk |
| 28.8% | Eggs |
| 11.4% | Energy Bars & Gels |
| 12.7% | Yogurt & Kefir |
| 11.7% | Baby Food |
| 46.3% | Refrigerated Juices & Functional Beverages |
| 16.7% | Bread & Baked Goods |
| 10.7% | Fz Lunch & Dinner Entrees |
| 10.5% | Soup |

*Source: SPINSscan Natural and Specialty Gourmet (proprietary), SPINSscan Conventional (powered by IRI), 52 weeks ending 7/12/2015. Growth based on dollar volume for the current period versus year ago and is based on currently coded items.



LEADING ORGANIC BRANDS ACROSS CHANNELS

ORGANIC BRANDS – DOLLAR SALES

| 7.3% | Private Label Organic | 7.3% | Private label organic |
|-------|-----------------------|---------|-----------------------|
| 11.4% | Horizon | 11.4% | Horizon |
| 11.4% | Amys Kitchen | 3617.3% | Wild oats |
| 6.4% | Earthbound Farm | 11.4% | Amys kitchen |
| 10.6% | Organic Valley | 37.6% | Gt kombucha |
| 6.3% | Driscolls Organic | 10.6% | Organic valley |
| 6.0% | Stonyfield Farm | 15.1% | Clif bar |
| 15.1% | Clif Bar | 38.3% | Eggland best |
| 8.1% | Annies Homegrown | 43.4% | Plum organics |
| 1.4% | Cascadian Farm | 148.0% | Better body foods |

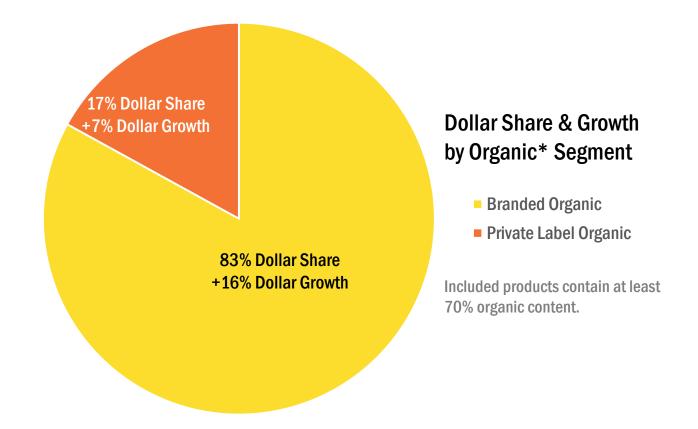
*Source: SPINSscan Natural and Specialty Gourmet (proprietary), SPINSscan Conventional (powered by IRI), 52 weeks ending 7/12/2015. Growth based on dollar volume for the current period versus year ago and is based on currently coded items.



ORGANIC BRANDS - DOLLAR GROWTH

ORGANIC BRANDS DRIVE ORGANIC GROWTH

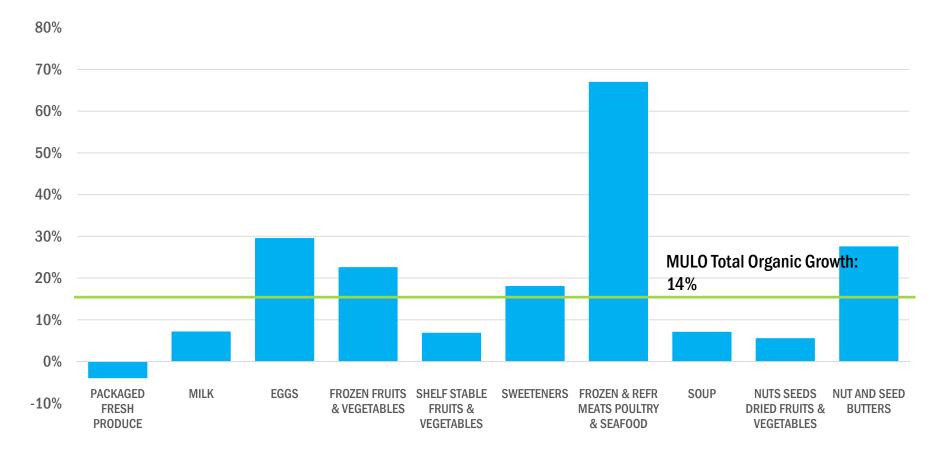
Private Label Organic is a strong contributor to overall organic sales volume within Conventional outlets, but Branded Organic drives more dollar growth.



Source: SPINSscan Conventional TUS Multi Outlet 12 wks ending 7/12/15



ORGANIC PRIVATE LABEL CATEGORIES DRIVING GROWTH

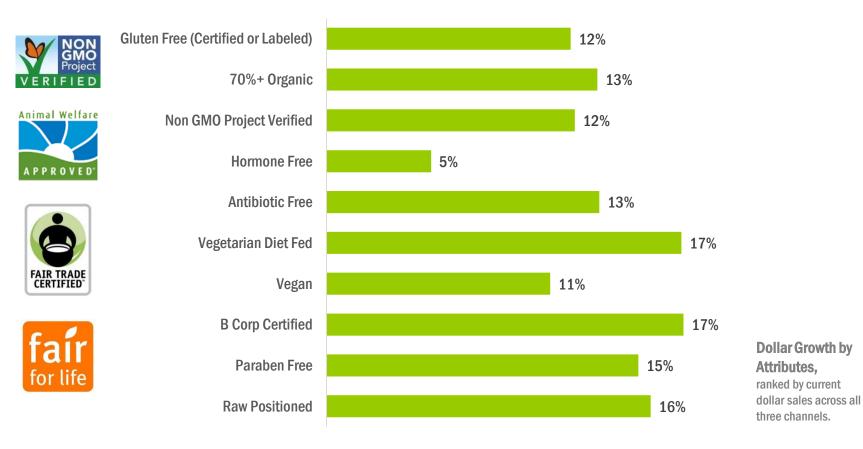


Source: SPINSscan Conventional TUS Multi Outlet 52 wks ending 7/12/15



FASTEST GROWING PRODUCT ATTRIBUTES

Consumers are seeking transparency and authenticity. These are savvy shoppers who are looking at 'specifics' and this will accelerate.



*Source: SPINSscan Natural and Specialty Gourmet (proprietary), SPINSscan Conventional (powered by IRI), 52 weeks ending 7/12/2015. Growth based on dollar volume for the current period versus year ago and is based on currently coded items.



PRODUCT ATTRIBUTES ACROSS CHANNELS

Many natural attributes are going mainstream, but the Natural Channel is still where the innovation is at.

| Attribute | <u>\$ Sales (MM)</u> | <u>% Mix</u> | |
|------------------------------------|----------------------|--|-----|
| Gluten Free (Labeled or Certified) | \$26,648,838,039 | 33.4% 7.1% 59.5% | |
| 70%+ Organic | \$14,098,976,535 | 11.7% 1.6% 86.7% | |
| Non GMO Project Verified | \$12,031,072,156 | 11.1% 3.7 <mark>% 85.2%</mark> | |
| Hormone Free | \$11,921,123,402 | 20.8% 5.2% 74.0% | |
| Antibiotic Free | \$3,402,333,728 | 6.8% <mark>4.2%</mark> 89.1% | |
| Vegetarian Diet Fed | \$2,291,286,709 | 12.1% 5.9% 82.0% | |
| Vegan | \$2,217,945,739 | <mark>4.7%</mark> 4.0 <mark>% 91.3%</mark> | |
| B Corp Certified | \$2,086,666,181 | 14.5% 5.1% 80.4% | |
| Paraben Free | \$1,110,550,929 | 17.4% 5.9% 76.8% | |
| Raw Positioned | \$988,148,710 | 8.8% 3. <mark>4</mark> % 87.7% | |
| | | Natural Channel Specialty Channel Conventional Channel | ıel |



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NATURAL CHANNEL DYNAMICS

The Natural Channel continues to drive the development of the Natural Products Industry.

| | Dollars (\$B) | Growth | Dollar Share |
|--------------------------|---------------|---------------|--------------|
| NATURAL PRODUCTS | \$5.8 | 8.3% (| 82% |
| SPECIALTY PRODUCTS | \$0.8 | 11.3% | 11% |
| CONVENTIONAL PRODUCTS | \$0.4 | 8.5% | 5% |
| TOTAL CHANNEL | \$7.1 | 8.8% | |

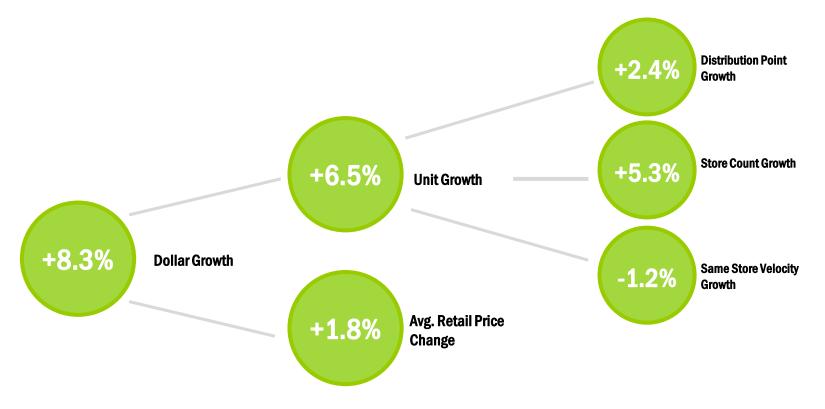
- Natural products comprise lion's share of sales mix and growth
- Retailers are selectively adding Specialty and Conventional products





WHAT IS DRIVING NATURAL & ORGANIC GROWTH IN THE NATURAL CHANNEL?

Sales growth in Natural Channel stores can be attributed primarily to store count growth and distribution.



Source: SPINSscan Natural , 52 weeks ending 7/12/2015. Growth based on dollar volume for the current period versus year ago and is based on currently coded items.



SPECIALTY GOURMET CHANNEL DYNAMICS

Specialty Gourmet Channel is shifting from Conventional products to Natural products, driving nearly 40% of growth.

| | Dollars (\$B) | Growth | Dollar Share |
|--------------------------|---------------|--------|--------------|
| NATURAL PRODUCTS | \$2.2 | 9.9% | 27% |
| SPECIALTY PRODUCTS | \$2.0 | 8.9% | 25% |
| CONVENTIONAL PRODUCTS | \$3.1 🤇 | 6.2% |) 39% |
| TOTAL CHANNEL | \$8.0 | 7.2% | |

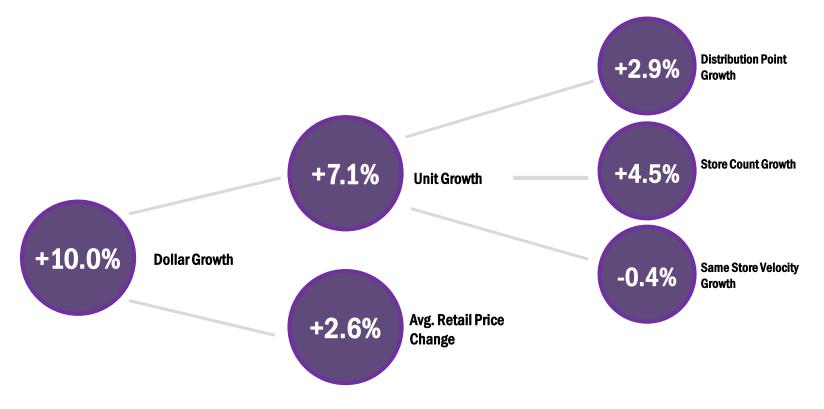
- Conventional product ~40% of sales, but these products are not growing as quickly
- Retailers investing heavily in Natural products and continuing to grow Specialty products





WHAT IS DRIVING NATURAL & ORGANIC GROWTH IN THE SPECIALTY GOURMET CHANNEL?

Sales growth in the Specialty Gourmet Channel stores can be attributed to both distribution and store count.



Source: SPINSscan Specialty Gournet, 52 weeks ending 7/12/2015. Growth based on dollar volume for the current period versus year ago and is based on currently coded items.



CONVENTIONAL MULTI OUTLET CHANNEL DYNAMICS

In Conventional channel, we're seeing far greater emphasis on Natural products, driving 45% of dollar growth.

| | Dollars (\$B) | Growth | Dollar Share |
|--------------------------|-----------------|--------|--------------|
| NATURAL PRODUCTS | \$37.1 (| 10.9% | 6% |
| SPECIALTY PRODUCTS | \$50.1 | 6.1% | 9% |
| CONVENTIONAL PRODUCTS | \$435.1 | 0.1% 🤇 | 74% |
| TOTAL CHANNEL | \$588.6 | 1.4% | |

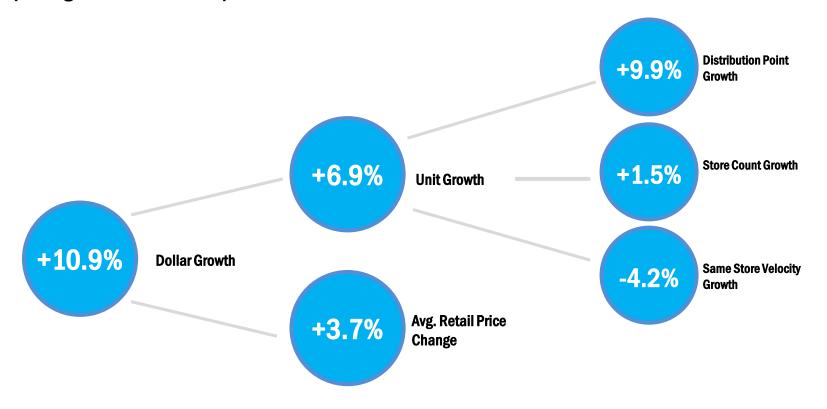
- While Conventional products represent ~74% of sales, they represent only 7% of growth
- Significant focus on Natural and Specialty products





WHAT IS DRIVING NATURAL & ORGANIC GROWTH IN THE CONVENTIONAL MULTI OUTLET CHANNEL?

Sales growth in the Conventional Channel stores can be attributed primarily to increased pricing and distribution points.



Source: SPINSscan Conventional Multi Outlet, 52 weeks ending 7/12/2015. Growth based on dollar volume for the current period versus year ago and is based on currently coded items.



SPINS CHANNEL DYNAMICS

The Natural Channel continues to drive the development of the Natural Products Industry.

| | Nati Chai | | Specialty Cha | Gourmet nnel | Conventio Chai | | | bined nnel |
|--------------------------|-----------------------|--------------------|-----------------------|--------------------|-----------------------|--------------------|------------------------|--------------------|
| | Dollar Sales (\$B) | Dollar % Change | Dollar Sales (\$B) | Dollar % Change | Dollar Sales (\$B) | Dollar % Change | Dollar Sales (\$MM) | Dollar % Change |
| NATURAL PRODUCTS | \$5.8 | 8.3% | \$2.2 | 9.9% | \$37.1 | 10.9% | \$45.0 | 10.5% |
| SPECIALTY PRODUCTS | \$0.8 | 11.3% | \$2.0 | 8.9% | \$50.1 | 6.1% | \$52.9 | 6.2% |
| CONVENTIONAL PRODUCTS | \$0.4 | 8.5% | \$3.1 | 6.2% | \$435.1 | 0.1% | \$438.6 | 0.2% |
| TOTAL CHANNEL | \$7.1 | 8.8% | \$8.0 | (7.2%) | \$588.6 | 1.4% | \$603.7 | 1.6% |



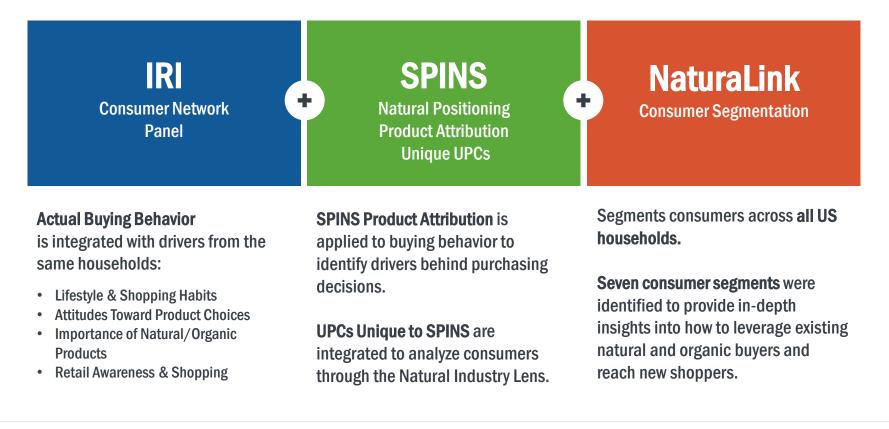
SPINS NATURALINK Natural/Organic Consumer

CONSUMER DYNAMICS

Revolutionize the way you understand and anticipate the needs of your consumers.

What makes our consumer and shopper insights unique?

SPINS and IRI's powerful new consumer research is driven by SPINS natural product coding and IRI's Consumer Network[™] household panel.





ABOUT OUR CONSUMER DATA

IRI and SPINS partnered to create a truly unique segmentation of the Total U.S. population, not just users of Natural/Organic/Eco-Friendly products

Methodology

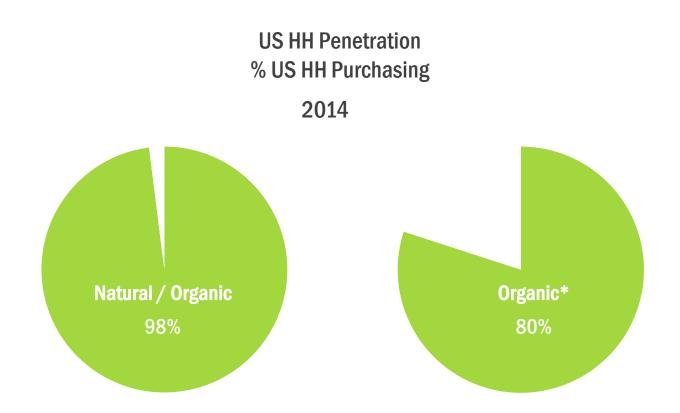
- 5,000 demographically balanced respondents were surveyed in 2013
- Survey topics covered a broad range of attitudinal, behavioral and demographic information
- Actual shopping behavior information was also integrated
- Over 45,000 National Consumer Panel households typed by segment for deeper analysis and ongoing reporting



Source: SPINS NaturaLink powered by IRI shopper panel. December 2014 update.



WHO BUYS NATURAL & ORGANIC?



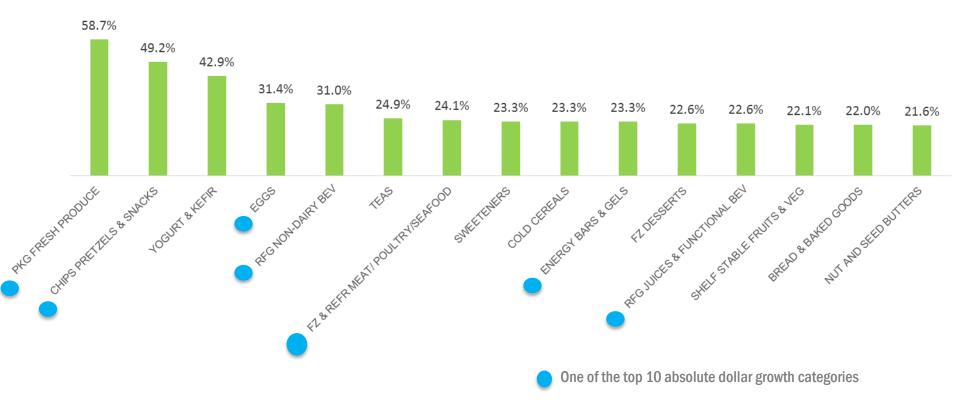
SPINS powered by IRI Shopper Network



WHAT ARE NATURAL CONSUMERS BUYING?

U.S. Penetration of Natural Food & Beverage Categories, 2014

(Percent of U.S. Households buying the natural/organic category at least once in 2014)



SPINS powered by IRI Shopper Network



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NATURALINK SEGMENTATION

Percent of U.S. Households





KEY TARGETS

Four Segments are Key Targets Based on Attitudes, Buying Behavior and Aspirations







MEET THE TRUE BELIEVERS

I am passionate about...

Staying fit and healthy, trying new things and being a great role model for my kids. I am a true believer in the benefits of Natural/Organic products, and I make a real effort to be knowledgeable about them. Sustainability is very important to me, and I take pride in choosing Natural/Organic products.

| MY MEDI | AN INCOME IS | | THESE ARE <i>My Top 3 Priorities F</i> o | ōr | WHAT Holds Me Back |
|--------------------------|----------------------------|--------------------------------|--|--------------------------------|---|
| | \$70K | Food & Beverage | Personal Care | Home Care | |
| | | Made w/all natural ingredients | Free of chemicals | Most effective | Expense of natural/organic products |
| MY AVG. AGE 42 | MY FAMILY | 2 Made w/organic ingredie | ents Made w/all natural ingredients | Eco-friendly | Availability of natural/organ options at local store |
| | | 3 Best taste | Most effective ingredients | Made w/all natural ingredients | No all-natural/organic optio available for products I like |
| I ATTENDED | College/Post Grad | Imp | THESE THINGS ARE ortant and I'm Willing to Pay Me | ore | |
| | | | | | |
| 75% Cau | casian | Food & Beverage | Personal Care | Home Care | HOWLGET |
| 75% Caud | casian | Food & Beverage Organic | Personal Care Organic | Home Care Eco-Friendly | HOW I GET |
| 75% Caud | casian | | | | A second sec second second sec |
| | casian <i>West skew</i> | Organic | Organic | Eco-Friendly | A second sec second second sec |
| | | Organic Non-GMO | Organic All Natural | Eco-Friendly All Natural | A second sec second second sec |



TARGET: Manufacturer

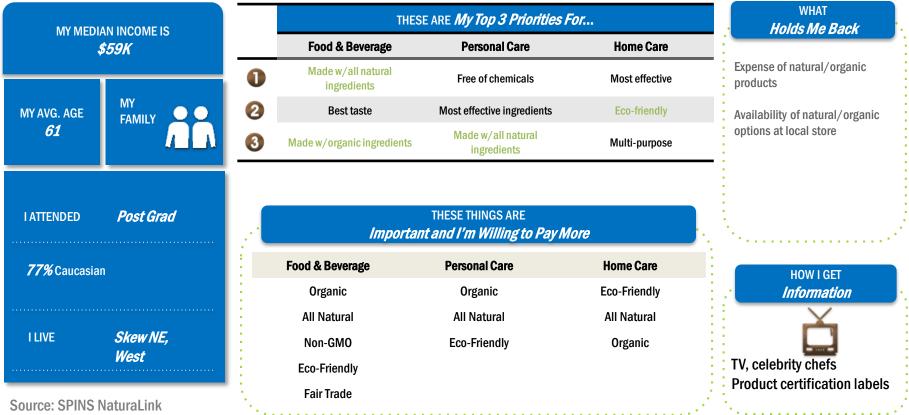
& Retailer Innovation



MEET THE ENLIGHTENED ENVIRONMENTALISTS

I am passionate about...

The environment, and making good choices that support it. I'm also making a real effort to make healthier choices. I'll go out of my way to shop at stores that carry natural/organic products, but it's also important that products do what they're supposed to.





TARGET: Manufacturer

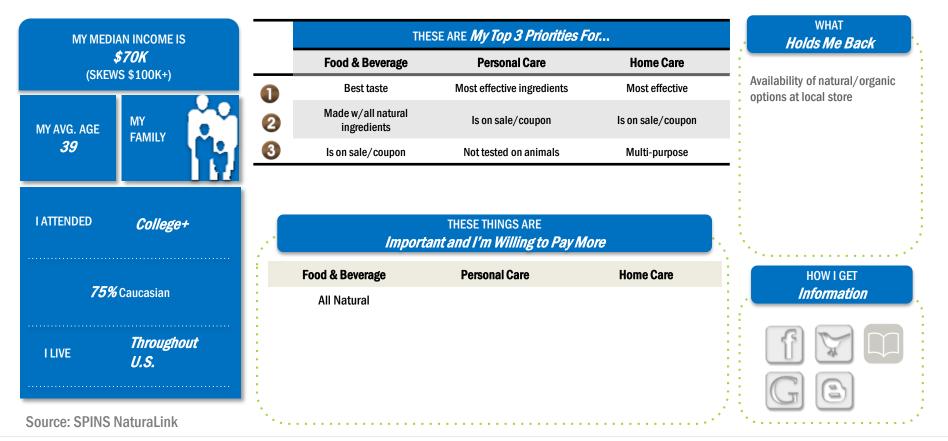
& Retailer Innovation



MEET THE HEALTHY REALISTS

I am passionate about...

Being healthy and fit. I make exercise a priority. I also love trying new things. Usually I'm the first one of my friends to try something new - and I'm open to buying Natural/Organic/Eco-Friendly products when I see them in the stores - but sometimes I have a hard time deciding whether to buy them or the conventional products. The truth is, I'm more concerned about buying them for my kids than for me. When it comes right down to it, if I know they'll taste good/work, I'm willing to buy them.





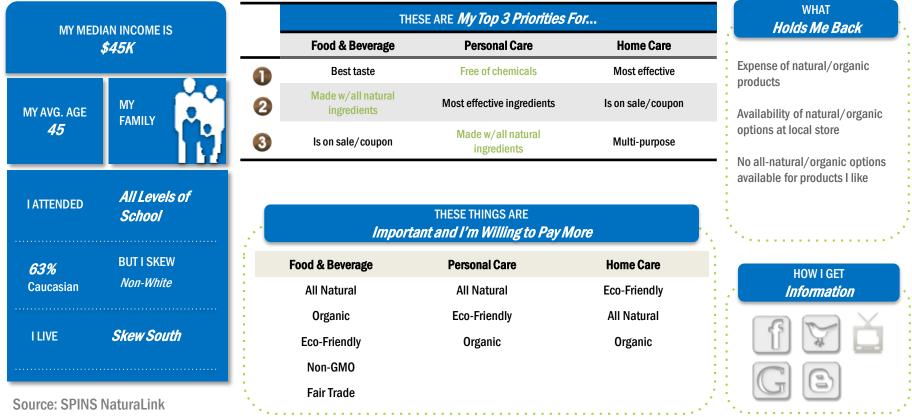
12%



MEET THE STRAPPED SEEKERS

I am passionate about...

Trying new things and living a healthy lifestyle (but sometimes I know I should make healthier food choices than I do). My friends often come to me for product recommendations! I make a point to seek out Natural/Organic products, but my limited budget is often a barrier to buying name brands. That's okay, because I think store brand products are just as good. Bottom-line, though, product taste/efficacy are my biggest priorities.



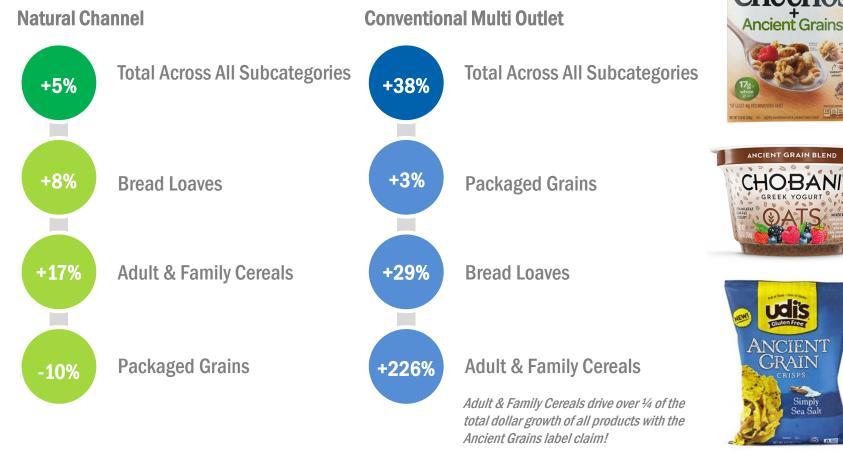


SPINS 2015 TREND WATCH

TRENDWATCH: ANCIENT GRAINS

What are the leading subcategories featuring ancient grains?

(Ranked by Dollar Volume)



52 weeks ending 7/12/2015



NEW

heer

TRENDWATCH: PALEO

Taking cue from the clean, unadulterated diets of our early Paleolithic era ancestors, the Paleo movement has taken off in a big way. Given its success, Paleo may even begin to make a statement in segments such as body care. With many variations of Paleo standards, we'll see a surge in Paleo certifications to appeal to consumer confidence.

Leading Brands: Epic Julian Bakery The New Primal Pederson's Natural Farms Paleo People Primal Island



Paleo plus gluten free certifications is the big winner.

With both Paleo and Gluten Free lifestyles touting a 'no gluten' mantra, it's no surprise that the vast majority of items that are Paleo Positioned also come with a gluten free tag. A subset of Paleo products that are certified by the Gluten Free Certification Organization are seeing even more remarkable growth!

+67%

DOLLAR SALES GROWTH OF PALEO POSITIONED + GFCO CERTIFIED PRODUCTS



TRENDWATCH: VEGAN

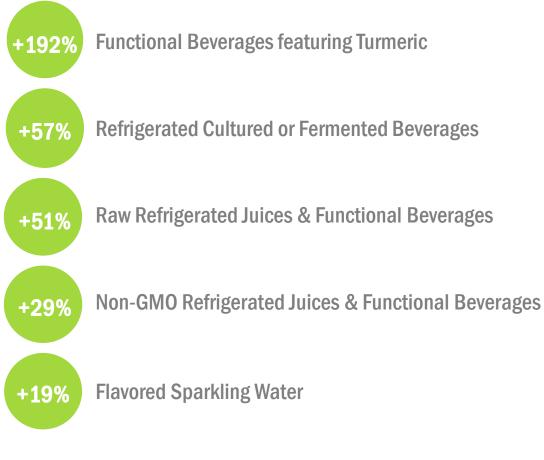
Vegan labeling has expanded across almost 70 new segments in 2014, for a total of 117 sub- categories, broadening the possibilities - almost 10,000 vegan items in the SPINS Product Library! Soy based vegan products are old school, and alternative proteins are in, such as pea and rice, that pack a protein punch! All channels are stacking more varied options to reach the vegan-minded consumer.





TRENDWATCH: BEVERAGES

In line with the trends within food, consumers are looking for clean, streamlined beverages with functional benefits.







TRENDWATCH: YOGURT

The yogurt aisle seems to be getter more diverse by the day through a revival of regional and historical styles. This category is not just about Greek anymore!



Yogurt remains a top Food and Beverage category both in absolute dollar growth and overall volume. Its fastest growing subcategories:



\$7.9B +3.3%





TRENDWATCH: PROTEIN

Relevant attributes:

- Plant based
- Raw
- Vegan
- Sprouted
- Organic
- Non-GMO
- Gluten free
- Grass fed
- Soy free
- Dairy free













TRENDWATCH: PERSONAL CARE

"On body, in body." Consumers are checking their labels to avoid harsh chemicals in their body care.

Body Care "Free of" Claims



Propylene Glycol

Can cause skin irritation, liver abnormalities and kidney damage with prolonged/excessive application.



Sodium Laurel Sulfate

Shown to be a skin irritant that can cause dryness, eczema, psoriasis and thinning hair after prolonged use.



Parabens

Found in low concen- tration in breast cancer tumors and found to mimic estrogen over the past several years.



Coral Reef Safe Sunscreen

Certain ingredients commonly found in sunscreens are causing irreparable damage to coral reefs around the world. Many natural brands are now making it known that their sunscreens not only protect their consumers' skin from the sun, but also our coral reefs.

+51%

Dollar Sales Growth Sunscreens with Coral Reef Safe Claim



WHAT TO EXPECT GOING FORWARD?

Strong growth will continue in 2015 and beyond for natural and organic products

- · Expected to outpace overall store growth across all channels
- Consumers continue to notice additional brand distribution in Conventional

Natural supermarkets will continue to flourish and take the forefront in innovation and health paving the way for products to grow more mainstream over time

- While stores in these channels go to market markedly different, consumers see them both as significantly more innovative in assortment and bringing more education and product knowledge to the shopping experience
- New store growth and new product innovation will both continue to drive sales

Certifications will continue to experience strong growth

- Organic, Non-GMO, Gluten Free, Fair Trade, B certified are among the certifications expected to continue to outpace overall growth
- Consumers increasingly seek transparency to build confidence in the products they purchase certifications meet this need
- · Important for retailers and certifiers to educate consumers



Thanks and Live Vibrantly!

For more information, contact:

Edricco Reina

Director Strategic Partnerships

<u>ereina@spins.com</u>