



#### **METHODOLOGY & DEFINITIONS:**

**Effective Ad Count:** Effective Ad Count gives partial credit to any product that shares an ad block with other products in order to provide more context in promotional analysis. For example: If 4 products are present in an ad block each will only receive a .25 count for that particular promotion. If 3 products are present each one receives .33 count.

**Percent of Space:** We measure and aggregate the percent of physical space your brand receives in a particular channel of trade or even at a specific retail chain.

**Manufacturer Exclusivity:** Shows the percent of time that one manufacturer shares the same ad blocks with another manufacturer.

**Time Periods:** Seven Weeks Prior to 2/15/2014; 2014 (Previous Year): 12/29/2013-2/15/2014 Seven Weeks Prior to 2/14/2015; 2015 (Current Year): 12/28/2014-2/14/2015

**Retailers**: Unless noted otherwise: All US ECRM retailers used for analysis had two or more years of promotional data. Representative Markets. Kroger ATL and Kroger CIN Marketplace used to represent Kroger banners. Supermarket, Mass, Drug, Dollar retail channels studied.

**Select Retailers:** CVS, Walgreens, Safeway Stores, Kmart, Jewel-Osco (NAI), Price Chopper (Golub), Giant Food Carlisle, Target Stores, Walmart-US, Kroger ATL, Dollar General, Albertsons SOC, Meijer, Publix Super Markets, Family Dollar.

**Digital Promotions:** Web Promotions, Email Promotions and Bonus Pages.





# Circular Promotions Best Practices

- Macro Circular Overview
- Exclusivity
- Percent of Space
- Pricing Trends & Promotional Tactics
- Macro Web Overview



#### CIRCULAR BEST PRACTICES – JEWEL-OSCO

This Valentine's Day page provided several gift giving options from wine, plush toys, cards, in-store bakery, presentation box candy and niche confectionary.



Jewel-Osco (NAI) – Chicago, IL – 2/11/2015 Circular Wrap (2)



Great ad placement for a smaller, local manufacturer. This mid-page promotional block also contained the "exclusively sold at Jewel-Osco." The only other direct candy competition on this page came from the major brand presentation box candy.

#### CIRCULAR BEST PRACTICES - A & P

This Baci Chocolate brand promotion (Colavita USA) was included on a full Valentine's Day circular page. This was the only Premium Chocolate bar brand promotion on this page. Inclusion in a holiday themed page such as this one may provide sales lift and brand equity for smaller candy manufacturers.





A & P – Randolph, NJ – 2/6/2015 Circular Middle (3)



#### CIRCULAR BEST PRACTICES - TARGET

The Lovely Candy Co. and Ripple Brand Collective with Lovely and BarkThin brands respectively, received placements within a Target's Valentine's Day candy section. The 3/\$10 offer priced these products competitively against the larger branded products.





3<sub>for</sub> \$10









Meal solutions Select Ragu, Barilla, Archer Farms, Pace, Old El Paso, Hormel and more.





Target Stores – Minneapolis, MN - 1/18/2015 Circular Middle (19)



#### CIRCULAR BEST PRACTICES - HI-SCHOOL PHARMACY



Frankford Candy & Chocolate Company received an Excellent ECRM BASE Rating promotion on this circular page. This "Sweetheart Sale" themed page was a great placement for these candy products.



VALENTINE CANDY & CARD KITS

• Assortment of character cards and lollipops
• 28 cards with candy REGULAR
3.49

This particular brand ad block is classified as Excellent.

#### **Positive Scoring Factors**

- Ad Block Location
- No Recent Bulk Quantity in Category
- No Competing Private Brand
- Manufacturer Exclusive to Ad Block
- Ad Timing

Hi-School – Portland, OR – 2/3/2015 Circular Front (1)



#### CIRCULAR BEST PRACTICES & ECRM BASE RATING - RITE AID



Farley's & Sathers Candy Co received this Excellent ECRM BASE Rating promotion at Rite Aid.

Although there was same pack type competition, the x/For offer, low net unit price, and inclusion on the Valentine's Day theme page were good tactics for possible unit sales increase.



This particular brand ad block is classified as **Excellent**.

#### **Positive Scoring Factors**

- No Recent Bulk Quantity in Category
- No Competing Private Brand
- Manufacturer Exclusive to Ad Block







jcpenney

MOVIES

huluptus

**hulu**PLUS

X XBOX

M Q I

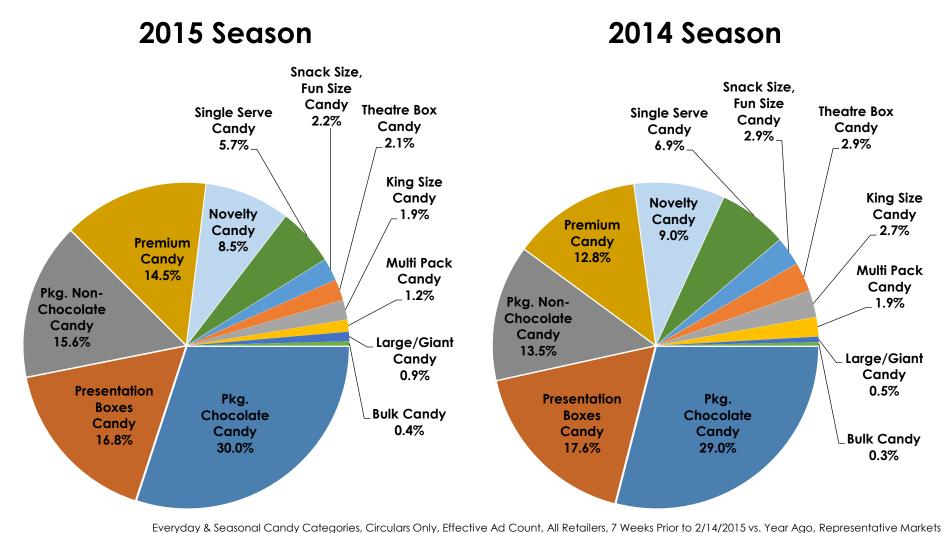


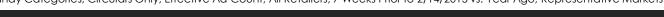
- Circular Promotions Best Practices
- Macro Circular Overview
  - Exclusivity
  - Percent of Space
  - Pricing Trends & Promotional Tactics
  - Macro Web Overview



# SHARE OF PROMOTIONAL VOICE - CANDY SUBCATEGORIES Y/Y

Presentation Box Candy lost promotional share in the 2015 Valentine's Day season; down 9% in effective ad support accounting for a 1% loss in promotional share. Pkg. Non-Chocolate Candy gained nearly 10% in effective ad support boosting share by 2%. Single Serve Candy promotions down 23% translating to loss of 1% in promotional share.

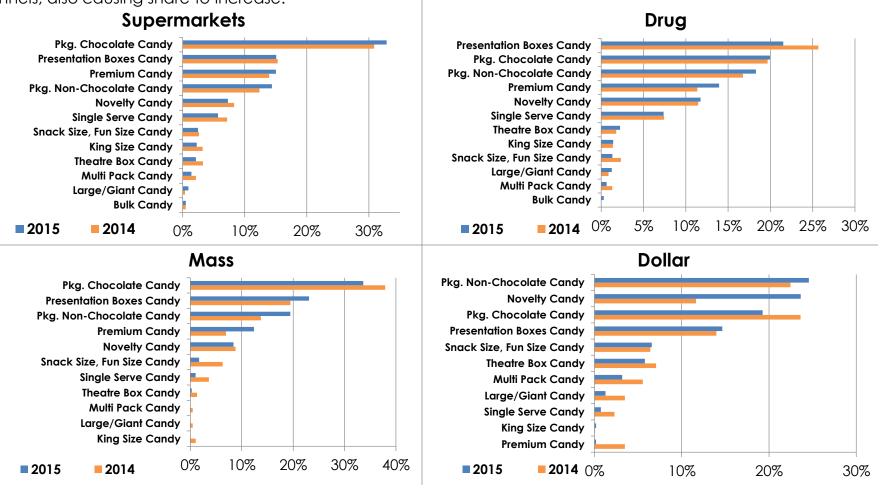






# SUBCATEGORY PROMOTIONAL SUPPORT Y/Y BY RETAIL CHANNEL

Presentation Box Candy lost promotional share during Valentine's Day 2015 in the Supermarket and Drug channels. A decrease in share can be caused by fewer promos and/or an increase in competitor promos. However, Y/Y Presentation Box effective ad count decreases of 14% (Drug), 7% (Mass) and 6% (Supermarket) were seen. Pkg. Non-Chocolate Candy had promotional increases of 11% at Supermarket and Mass retailers and 12% at Drug retailers and as a result gained share. Pkg. Chocolate Candy effective promotional counts edged up slightly in Supermarkets and Drug channels; also causing share to increase.



Everyday & Seasonal Candy Categories, Circulars Only, Effective Ad Count, All Retailers, 7 Weeks Prior to 2/14/2015 vs. Year Ago, Representative Markets



### PROMOTIONAL BRAND RANKING - TOP 20 BRANDS

**Ferrero Rocher** 

Skittles

**Twizzlers** 

Snickers

Whitman's and Nestle had respective promotional decreases of 27% & 41%. Dove and Ghirardelli climbed the rankings by each gaining 4 ranks through promotional increases of 65% & 63% respectively. Top Promoted Everyday & Seasonal Candy Brands

	2015	2014	
	Season	Season	
Brands	Rank	Rank	Ad Support Chg vs. Ygo
Hershey's	1	1	+8%
M&M Mars Candy	2	2	+8%
No Brand Assigned	3	3	-5%
Russell Stover	4	4	-19%
Dove Chocolate	5	9	+65%
Lindt	6	5	-2%
Ghirardelli	7	11	+63%
Brach's	8	7	+1%
Private Brand	9	10	+1%
Skinny Cow Candy	10	15	+57%
Brookside	11	18	+66%
Whitman's	12	8	-27%
Nestle	13	6	-41%
Hershey's Kisses	14	13	+6%
Reese's	15	12	-9%
Starburst	16	32	+219%

17

18

19

20

Total Candy Brands Ad Support

Everyday & Seasonal Candy Categories, Circulars Only, Effective Ad Count, All Retailers, 7 Weeks Prior to 2/14/2015 vs. Year Ago, Representative Markets

17

27

19

14

+14% +158%

> +27% -29%

> > +4%



#### PROMOTIONAL MANUFACTURER RANKING – TOP 20 MANUFACTURERS

Mondelez gave some rank away to companies such as Brookside and Just Born with a 20% drop in promotional support. Russell Stover declined 24% in 2015 season. Endangered Species and Wrigley were serious movers; Wrigley's Starburst and Skittles brands both enjoyed nearly 3X the 2015 Valentine's Day promotional support versus 2014.

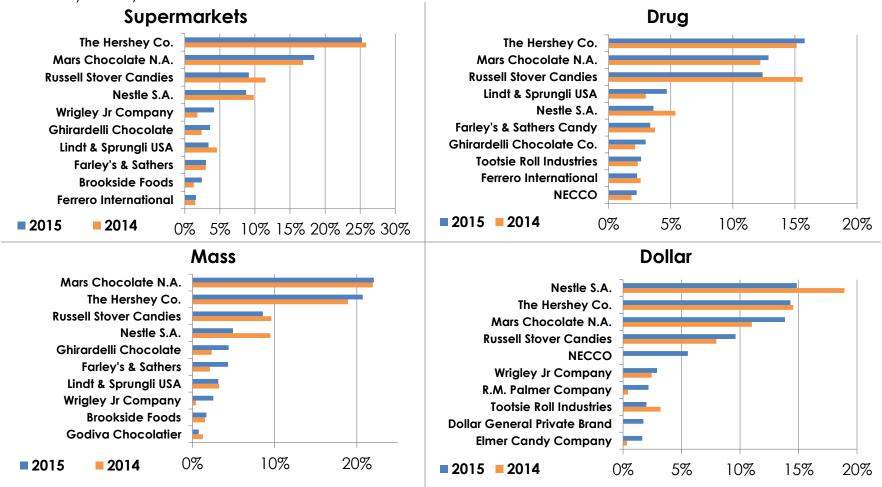
Top Promoted Everyda	y & Seaso	nal Cand	y Manufac	cturers
	2015	2014		
	Season	Season		
Manufacturers	Rank	Rank	Ad Sup	port Chg vs. Ygo
The Hershey Company	# 1	# 1		+6%
Mars Chocolate N.A.	# 2	# 2		+11%
Russell Stover Candies	# 3	# 3		-24%
Nestle S.A.	# 4	# 4		-15%
Undefined Manufacturer	# 5	# 5		-5%
Lindt & Sprungli Usa Inc	# 6	# 6	ļ.	-2%
Wrigley Jr Company	# 7	# 10		+115%
Ghirardelli Chocolate Co.	# 8	# 9		+63%
Farley's & Sathers Candy Co.	# 9	# 7	)	+0%
Private Brand Manufacturer	# 10	# 8		+1%
Brookside Foods, Ltd.	# 11	# 13		+66%
Ferrero International	# 12	# 11		+11%
Tootsie Roll Industries	# 13	# 12		-16%
Just Born Inc	# 14	# 18		+35%
NECCO	# 15	# 15		+14%
Mondelez International, Inc.	# 16	# 14		-20%
American Licorice Company	# 17	# 22		+59%
Endangered Species Choc.	# 18	# 23		+107%
Storck USA, L.P.	# 19	# 21		+23%
Chocolove	# 20	# 16		-31%
Total Candy Ad Supp	oort			+4%

Everyday & Seasonal Candy Categories, Circulars Only, Effective Ad Count, All Retailers, 7 Weeks Prior to 2/14/2015 vs. Year Ago, Representative Markets



# MANUFACTURER PROMOTIONAL SUPPORT Y/Y BY RETAIL CHANNEL

Effective ad support was down across Supermarket, Mass and Dollar trade channels; respective decreases of 5%. 22%, 37%. The overall decrease in Dollar promotional support mimics Mass promotional activity. Drug Channel retailers increased Valentine's Day promotions by 2%. Lindt & Sprungli promotions jumped 60% in the Drug channel, in contrast Russell Stover Drug channel promotions were down 19%. Hershey gained promotional share in the Mass channel despite a drop in 2015 season ads in larger part due to greater declines observed for other candy manufacturers. Wrigley promotions at Supermarkets more than doubled for the 2015 Valentine's Day holiday.



Undefined Manufacturers Removed From Charts

Everyday & Seasonal Candy Categories, Circulars Only, Effective Ad Count, All Retailers, 7 Weeks Prior to 2/14/2015 vs. Year Ago, Representative Markets

# SELECTED RETAILER PROMOTIONAL SUPPORT Y/Y

CVS posted a 17% increase in effective support; supported by 1.5X rise in candy category ads (ads lacking specific brands/manufacturer mentions). Jewel-Osco gave Mars 8X more promotional support and added 2015 promotions for smaller manufacturers such as Long Grove and Zachary. Safeway Stores increased 16% giving more 2015 support to Mars, Lindt and Wrigley. Dollar General added more variety in 2015 Valentine's Day candy promotions by adding ads for Farley's & Sathers, Spangler, Ce De Candy, Sweet Rama, Sweetworks and Mondelez.

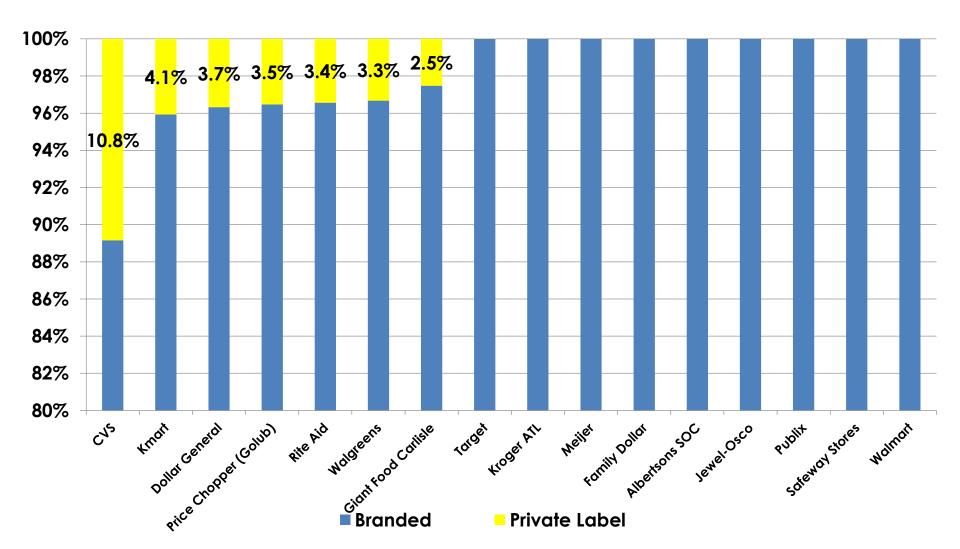
Retailer	2015 Effective Ad Count	2014 Effective Ad Count	Season/Season % Change
Rite Aid	145.5	146.1	-0.4%
CVS	92.9	79.5	+16.9%
Walgreens	75.3	81.8	-7.9%
Safeway Stores	50.2	43.4	+15.6%
Kmart	24.6	94.3	-74.0%
Jewel-Osco (NAI)	42.0	13.5	+211.1%
Price Chopper (Golub)	28.3	37.5	-24.4%
Giant Food Carlisle	39.7	42.7	-7.0%
Target	35.6	34.2	+4.1%
Walmart	21.0	27.0	-22.2%
Kroger ATL	19.0	23.8	-20.3%
Dollar General	21.6	17.9	+20.2%
Albertsons SOC	14.0	25.8	-45.7%
Meijer	19.4	18.3	+5.6%
Publix	11.0	10.0	+10.0%
Family Dollar	6.7	33.4	-80.1%

Everyday & Seasonal Candy Categories, Circulars Only, Effective Ad Count, 7 Weeks Prior to 2/14/2015 vs. Year Ago, Representative Markets



# **VALENTINE'S DAY 2015 DEDICATION TO P/L – SELECT RETAILERS**

Little Private Label (P/L) ad support was observed at these selected retailers. In fact, P/L share of promotions only increased in the Drug channel with a slight tick up of 0.4%. P/L promotions at CVS were mainly Pkg. Chocolate Candy and Pkg. Non-Chocolate Candy.



Everyday & Seasonal Candy Categories, Circulars Only, Effective Ad Count, Select retailers, 7 Weeks Prior to 2/14/2015, Representative Markets





- Circular Promotions Best Practices
- Macro Circular Overview

# Exclusivity

- Percent of Space
- Pricing Trends & Promotional Tactics
- Macro Web Overview



### AD BLOCK COUNT VS. EFFECTIVE AD COUNT

Both Ads Feature Seasonal Candy – Should They be Counted the Same?

# **Exclusive:**

# Shared:

2 Brands with 0.5 True Ad Count Each



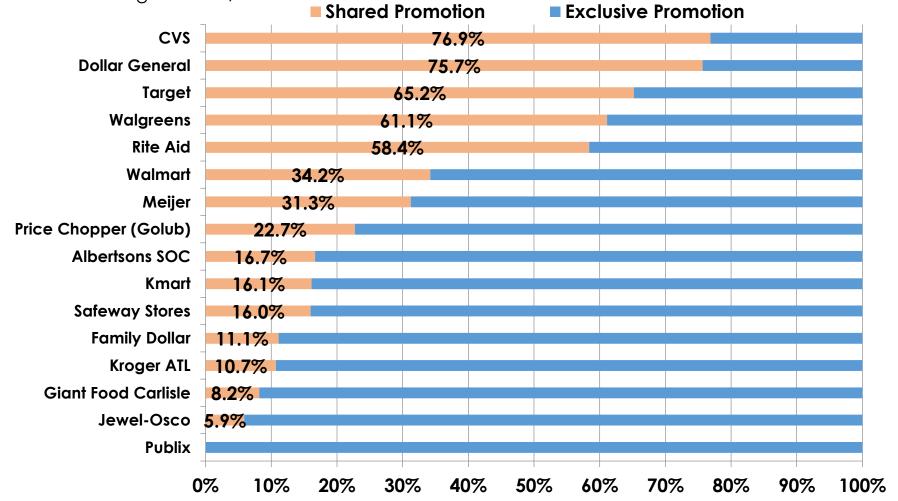


<u>Kroger CIN – Cincinnati, OH – 2/11/2015</u> <u>Circular Wrap (6)</u> City Target – Chicago, IL – 2/8/2015 Circular Middle (4)



## **VALENTINE'S DAY 2015 PROMOTIONAL EXCLUSIVITY - SELECT RETAILERS**

Key drug retailers used more shared promotions in 2015 season with 68% of promotions featuring multiple manufacturers compared to just 48% in 2014. Mass retailers also used more multiple manufacturers ads jumping to 51% of 2015 ads versus 36% in prior season. The Supermarket channel maintained nearly 20% shared ad usage season/season.

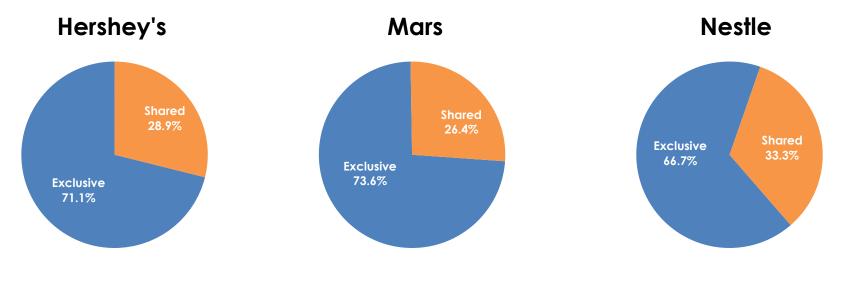


Everyday & Seasonal Candy Categories, Circulars Only, Feature Ad Count, 7 Weeks Prior to 2/14/2015, Representative Markets

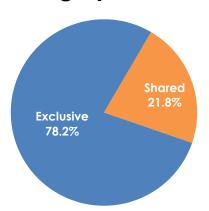


### **CURRENT YEAR MANUFACTURER PROMOTIONAL EXCLUSIVITY**

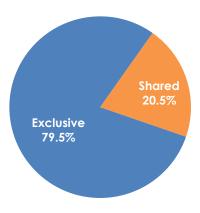
1/3<sup>rd</sup> of Nestle promotions were shared with possible competitors in 2015 season. Wrigley gained better exclusivity in 2015 with a 8% climb in exclusive ad share. In contrast, Hershey's lost some exclusivity share of total promotions; down from 77.3% in 2014 season.



# Wrigley Jr Co.



### **Russell Stover Candies**



Everyday & Seasonal Candy Categories, Circulars Only, All Retailers. 7 Weeks Prior to 2/14/2015, Representative Markets



#### EXPLORING SHARED AD SPACE – HERSHEYS AT CVS

64% of Hershey's 2015 Valentine's Day promotions were shared with competitors. This was a big increase from the 2014 season share of 40%. CVS did add a sum of 14 Effective ads for Hershey's versus prior season. 0% 5% 10% 15% 20% 25% 30% 35% 40% 45% Mars Chocolate N.A. Nestle S.A. 42% of Hershey's Wrigley Jr Co. candy promotions seen during DeMet's Candy Co. Valentine's day 2015season were shared with Mars **Russell Stover Candies** products at CVS. Ghirardelli Choc. Perfetti Van Melle USA **Brookside Foods** Lindt & Sprungli Usa **NECCO** Just Born Minis. Fun Size 10.5-11.5 oz or M&M's 9.9-11.4 oz. Godiva Choc. CVS - Chicago, IL - 1/18/2015 Circular - Middle (4)

Everyday & Seasonal Candy Categories, Circulars Only, 7 Weeks Prior to 2/14/2015, Representative Markets





- Circular Promotions Best Practices
- Macro Circular Overview
- Exclusivity

# Percent of Space

- Pricing Trends & Promotional Tactics
- Macro Web Overview



#### NOT ALL ADS ARE CREATED EQUAL

There is a clear difference...why should they be counted the same?



Inside page of the 1/28/2015 Ralphs circular Russell Stover received **1%** of the page



Inside page of the 2/1/2015 Target circular Russell Stover received **7%** of the page



#### 2015 CIRCULAR PHYSICAL SPACE ALLOCATION – SELECT RETAILERS

If share of space is larger than share of effective ad count, your ads at that retailer tended to be larger than the average. Rite Aid, Walgreens and Dollar General had slightly larger candy ads than other category ads. Kroger ATL and Kmart used smaller ads to promote candy during the Valentine's Day 2015 season.

Retailer	Share of Circular Space	Share of Effective Ads	
Albertsons SOC	0.8%	0.9%	
CVS	4.9%	5.9%	
Dollar General	3.1%	2.8%	
Family Dollar	2.2%	2.0%	
Giant Food Carlisle	1.5%	1.8%	
Jewel-Osco (NAI)	1.5%	1.8%	
Kmart	1.2%	2.0%	
Kroger ATL	1.3%	1.8%	
Meijer	0.8%	1.0%	
Price Chopper (Golub)	0.9%	1.0%	
Publix Super Markets	0.7%	0.7%	
Rite Aid	10.3%	9.9%	
Safeway Stores	2.0%	2.1%	
Target	2.3%	2.4%	
Walgreens	5.4%	5.3%	
Walmart	1.4%	1.5%	

Everyday & Seasonal Candy Categories, Circulars Only, 7 Weeks Prior to 2/14/2015, Representative Markets





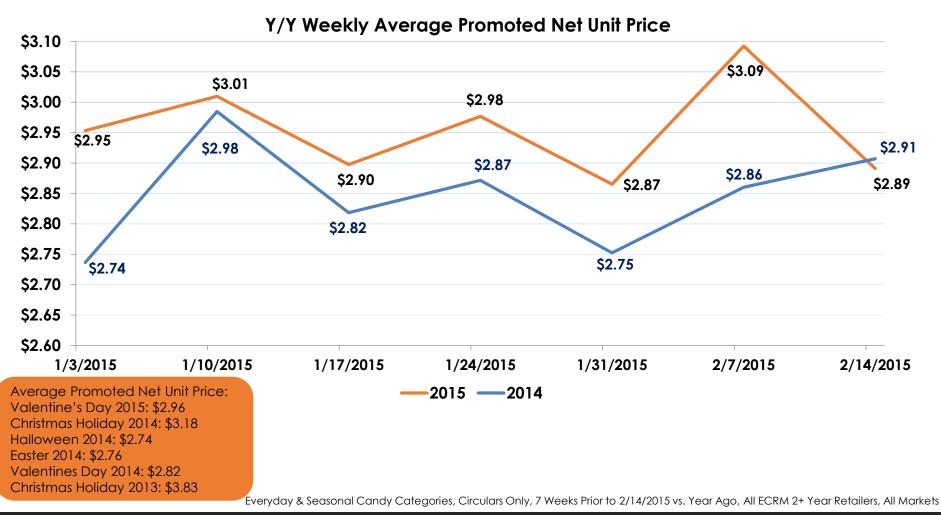
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#### WEEKLY AVERAGE PROMOTED NET UNIT PRICE

Everyday & Seasonal Packaged Chocolate Candy, 7 – 16 oz. Size Range Only, All Brands

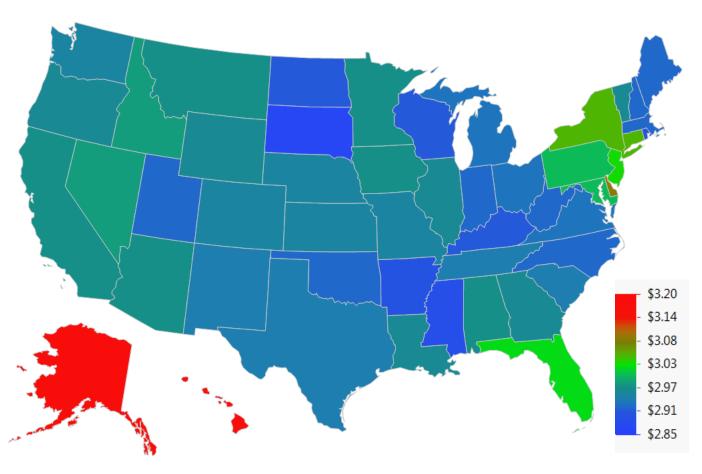
Promoted Net Unit Prices were higher across the Valentine's Day 2015 season.





# **AVERAGE PROMOTED NET UNIT PRICE BY STATE**

Everyday & Seasonal Packaged Chocolate Candy Pricing 7-16 oz. Size Range, 12/28/2014 – 2/14/2015, All Channel Circular Promotions Only



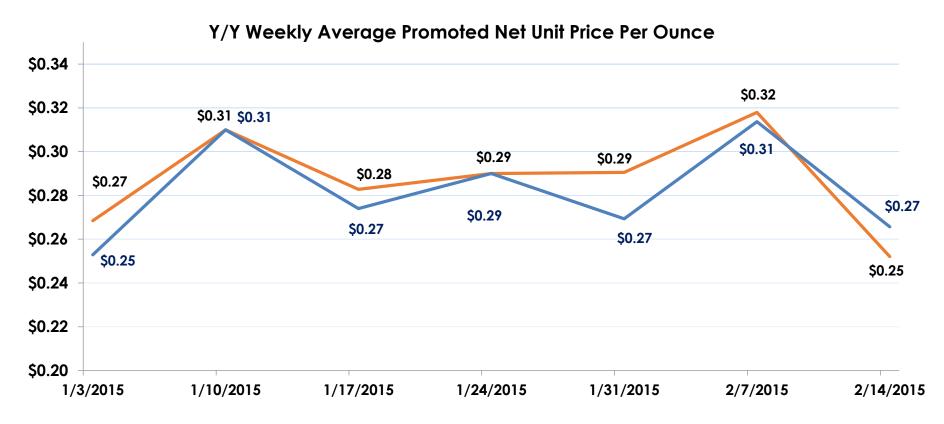
State	Average Net Unit Price	State	Average Net Unit Price
AK	\$3.18	MT	\$2.97
AL	\$2.97	NC	\$2.92
AR	\$2.90	ND	\$2.91
ΑZ	\$2.97	NE	\$2.95
CA	\$2.97	ZH	\$2.92
CO	\$2.95	NJ	\$3.03
СТ	\$3.05	NM	\$2.94
DC	\$2.94	NV	\$2.98
DE	\$3.09	NY	\$3.05
FL	\$3.02	ОН	\$2.93
GA	\$2.96	OK	\$2.92
HI	\$3.18	OR	\$2.96
ΙA	\$2.97	PA	\$3.00
ID	\$2.98	RI	\$2.90
IL	\$2.96	SC	\$2.94
IN	\$2.92	SD	\$2.87
KS	\$2.95	TN	\$2.94
KY	\$2.91	TX	\$2.94
LA	\$2.96	UT	\$2.92
MA	\$2.92	VA	\$2.93
MD	\$3.00	VT	\$2.96
ME	\$2.92	WA	\$2.95
MI	\$2.93	WI	\$2.91
MN	\$2.97	WV	\$2.92
МО	\$2.95	WY	\$2.96
MS	\$2.89		

Everyday & Seasonal Candy Categories, Circulars Only, 7 Weeks Prior to 2/14/2015, All ECRM 2+ Year Retailers, All Markets



#### WEEKLY AVERAGE PROMOTED NET UNIT PRICE PER OUNCE

Everyday & Seasonal Packaged Chocolate Candy, 7 – 16 oz. Size Range Only, All Brands Similar Promoted Net Unit Price Per Ounce activity was seen over both seasons.



Average Promoted Net Unit Price Per Ounce:

Valentine's Day 2015: 29¢ Christmas Holiday 2014: 31¢ Halloween 2014: 26¢ Easter 2014: 27¢

Valentines Day 2014: 27¢

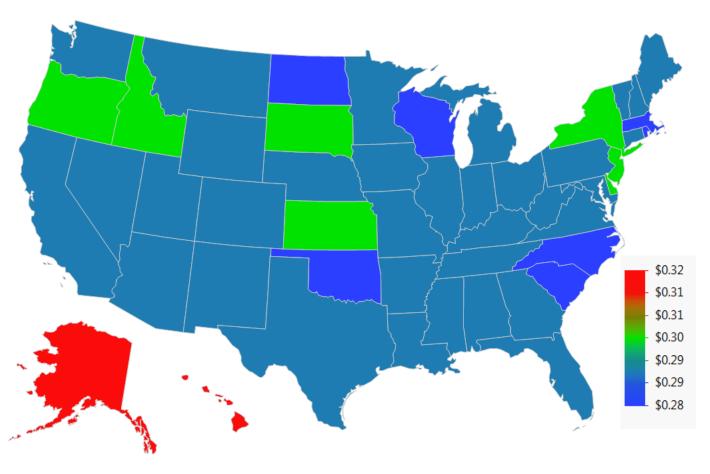
Christmas Holiday 2013: 33¢





### AVERAGE PROMOTED NET UNIT PRICE PER OUNCE BY STATE

Everyday & Seasonal Packaged Chocolate Candy Pricing 7-16 oz. Size Range, 12/28/2014 – 2/14/2015, All Channel Circular Promotions Only



State	Average Net Unit Price	State	Average Net Unit Price
AK	\$0.32	MT	\$0.29
AL	\$0.29	NC	\$0.28
AR	\$0.29	ND	\$0.28
ΑZ	\$0.29	NE	\$0.29
CA	\$0.29	ИН	\$0.29
CO	\$0.29	Z	\$0.30
CT	\$0.29	NM	\$0.29
DC	\$0.29	NV	\$0.29
DE	\$0.30	NY	\$0.30
FL	\$0.29	ОН	\$0.29
GA	\$0.29	OK	\$0.28
HI	\$0.32	OR	\$0.30
ΙA	\$0.29	PA	\$0.29
ID	\$0.30	RI	\$0.28
IL	\$0.29	SC	\$0.28
IN	\$0.29	SD	\$0.30
KS	\$0.30	TN	\$0.29
KY	\$0.29	TX	\$0.29
LA	\$0.29	UT	\$0.29
MA	\$0.28	VA	\$0.29
MD	\$0.29	VT	\$0.29
ME	\$0.29	WA	\$0.29
MI	\$0.29	WI	\$0.28
MN	\$0.29	WV	\$0.29
МО	\$0.29	WY	\$0.29
MS	\$0.29		

Everyday & Seasonal Candy Categories, Circulars Only, 7 Weeks Prior to 2/14/2015, All ECRM 2+ Year Retailers, All Markets



### COMPARING PRODUCT PRICING BY RETAILER & MARKET

Net Unit Prices for M & M's Pkg. Candy 9.9-13.0 oz. Atlanta, GA Market Circulars Only

Retailer	Minimum	Average	Maximum	Most Seen Price
CVS	\$2.50	\$2.97	\$3.50	\$2.50
Ingles Markets	\$3.00	\$3.25	\$3.50	\$3.00
Kroger ATL	\$2.49	\$2.49	\$2.49	\$2.49
Rite Aid	\$2.50	\$2.83	\$3.50	\$2.50
Target Stores	\$2.66	\$2.84	\$2.99	\$2.66
Walgreens	\$2.00	\$2.17	\$2.50	\$2.00
Walmart-US	\$2.88	\$2.93	\$2.98	\$2.88
Aggregate Totals	\$2.00	\$2.76	\$3.50	\$2.00



Kroger ATL – Atlanta, GA – 1/28/2015 Circular Wrap (5)

Walgreens won minimum promoted price seen!



CVS – Atlanta, GA – 1/11/2015 Circular Back (16)



Walgreens – Atlanta, GA – 1/25/2015 Circular Middle (6)



Target Stores – Atlanta, GA – 1/18/2015 Circular Middle (19)



7 Weeks Prior to 2/14/2015, Atlanta, GA Market



#### COMPARING PRODUCT PRICING BY RETAILER & MARKET

Net Unit Prices for Hershey's Kisses Packaged Candy 7.8 – 15.0 oz. Chicago, IL Market Circulars Only

Retailer	Minimum	Average	Maximum	Most Seen Price
City Target	\$2.89	\$2.89	\$2.89	\$2.89
CVS	\$2.00	\$2.92	\$3.50	\$3.00
Fair-play Foods	\$2.50	\$2.66	\$2.99	\$2.50
Food 4 Less	\$2.99	\$2.99	\$2.99	\$2.99
Walmart-US	\$2.88	\$2.88	\$2.88	\$2.88
Aggregate Values	\$2.00	\$2.86	\$3.50	\$3.00



CVS – Chicago, IL – 1/11/2015 Circular Middle (14)

CVS won on minimum promoted price seen!



City Target – Chicago, IL – 1/18/2015 Circular Back (8)



Food \$ Less – Chicago, IL – 2/4/2015 Circular Front (1)



Walmart-US – Chicago, IL – 2/1/2015 Circular Middle (17)

7 Weeks Prior to 2/14/2015, Chicago, IL Market



### COMPARING PRODUCT PRICING BY RETAILER & MARKET

Net Unit Prices for Hershey's Pot of Gold Presentation Box Candy 8.7 - 10 oz. Los Angeles, CA Market, Circulars Only

Retailer	Minimum	Average	Maximum	Most Seen Price
Kmart	\$4.99	\$5.00	\$5.00	\$4.99
Ralphs	\$4.99	\$4.99	\$4.99	\$4.99
Rite Aid	\$4.99	\$5.74	\$5.99	\$5.99
Aggregate Totals	\$4.99	\$5.42	\$5.99	\$4.99



Kmart – Los Angeles, CA – 2/8/2014 Circular Middle (3)



Hershey's Pot of Gold Chocolates Select Varieties, 8.7-10 oz Box **499**With Card

Ralphs – Los Angeles, CA – 2/4/2015 Circular Wrap (6)



Rite Aid – Los Angeles, CA – 2/1/2015 Circular Middle (15)

These Los Angeles retailers tied on minimum promoted price seen!

7 Weeks Prior to 2/14/2015, Seattle, WA Market



# Y/Y OFFER TACTICS SEEN IN CIRCULAR PROMOTIONS

Mass retailers increased Price Only promotional share for Valentine's Day season. This shift was also seen in Mass channel for Christmas 2014. Grocery and Drug utilized a larger x/For offer share, shifting a bit away from Price Only tactics.



Other\*: Incentive, % Off, w/Purchase/X, Free w/Digital Coupon.

Everyday & Seasonal Candy Categories Feature Promotions, Circulars Only, All Retailers, 7 Weeks Prior to 2/14/2015 vs. Year Ago, Representative Markets



# Y/Y OFFER TACTICS SEEN IN CIRCULAR PROMOTIONS

Rite Aid, Walgreens and Target used a larger share of x/For tactics in 2015 season moving slightly away from Price Only promotions. CVS consolidated promo tactics on Incentive offers with Earn \$X Extra Bucks the commonly seen tactic. Publix had less BOGO offers in 2015 promotional share opting to add x/For offers. Kroger ATL used x/For and Price Only offers in over 85% of 2015 promotions compared to just 75% in prior season.

Dotailer	Price	Only	x/l	For	ВО	GO	Sav	e \$X	Otl	ner
Retailer	2015	2014	2015	2014	2015	2014	2015	2014	2015	2014
Rite Aid	41.9%	58.0%	54.9%	36.4%	2.2%	2.1%	0.0%	0.0%	1.0%	3.6%
CVS	8.5%	10.2%	28.9%	42.1%	16.5%	42.8%	0.4%	0.4%	45.7%	4.6%
Walgreens	31.8%	34.4%	60.2%	59.2%	4.3%	3.2%	0.0%	0.0%	3.8%	3.2%
Safeway Stores	34.7%	43.6%	62.7%	53.8%	0.0%	2.6%	1.3%	0.0%	1.3%	0.0%
Kmart	35.5%	27.3%	61.3%	64.6%	3.2%	8.1%	0.0%	0.0%	0.0%	0.0%
Jewel-Osco (NAI)	50.0%	20.0%	39.7%	50.0%	4.4%	30.0%	4.4%	0.0%	1.5%	0.0%
Price Chopper (Golub)	53.0%	43.7%	39.4%	56.3%	7.6%	0.0%	0.0%	0.0%	0.0%	0.0%
Giant Food Carlisle	36.7%	26.4%	61.2%	54.7%	0.0%	7.5%	2.0%	11.3%	0.0%	0.0%
Target	34.8%	39.7%	47.8%	28.6%	4.3%	0.0%	0.0%	20.6%	13.0%	11.1%
Walmart-US	100.0%	100.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Kroger ATL	21.4%	11.3%	64.3%	64.2%	7.1%	9.4%	7.1%	7.5%	0.0%	7.5%
Dollar General	94.6%	100.0%	0.0%	0.0%	0.0%	0.0%	1.4%	0.0%	4.1%	0.0%
Albertsons SOC	25.0%	60.0%	25.0%	26.0%	29.2%	4.0%	20.8%	8.0%	0.0%	2.0%
Meijer	25.0%	19.4%	53.1%	64.5%	15.6%	12.9%	0.0%	0.0%	6.3%	3.2%
Publix	22.2%	20.0%	33.3%	4.0%	44.4%	76.0%	0.0%	0.0%	0.0%	0.0%
Family Dollar	100.0%	97.6%	0.0%	2.4%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%

Other\*: Incentive, % Off, w/Purchase/X, Free w/Digital Coupon.

Everyday & Seasonal Candy Categories Feature Promotions, Circulars Only, 7 Weeks Prior to 2/14/2015 vs. Year Ago, Representative Markets





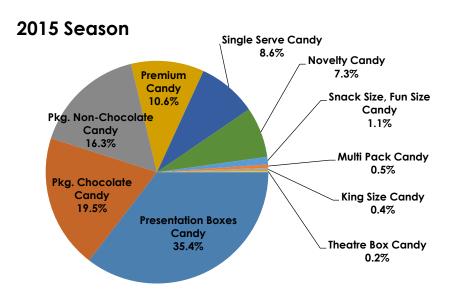
- Circular Promotions Best Practices
- Macro Circular Overview
- Exclusivity
- Percent of Space
- Pricing Trends & Promotional Tactics
- Macro Web Overview



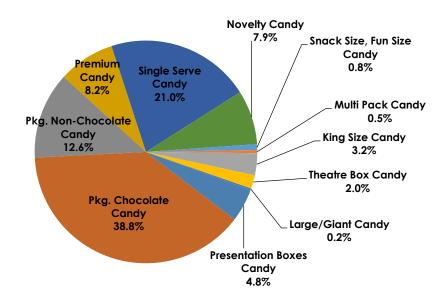
#### **DIGITAL PROMOTIONS OVERVIEW**

Presentation Box Candy promotional share jumped to 35% from 5% seen in 2014 season. Digital promotional support was down across most of the selected retailers.

Select Retailers	2015	2014	Y/Y Growth
Walgreens	45.1	66.9	-33%
Albertsons SOC	6.0	88.0	-93%
Acme Markets (NAI)	8.0	104.0	-92%
Target Stores	56.0	95.8	-42%
Walmart-US	9.0	64.3	-86%
H.E.B.	5.3	64.0	-92%
Safeway Stores	8.0	113.3	-93%
CVS	8.0	56.3	-86%
ShopRite	6.0	14.0	-57%
Amazon.com	14.7	7.3	103%
Kroger ATL	13.0	18.0	-500%
Kmart	2.0	42.0	-95%
Publix Super Markets	5.0	61.0	-92%
Rite Aid	0.0	53.0	-100%
Meijer	0.1	0.0	100%



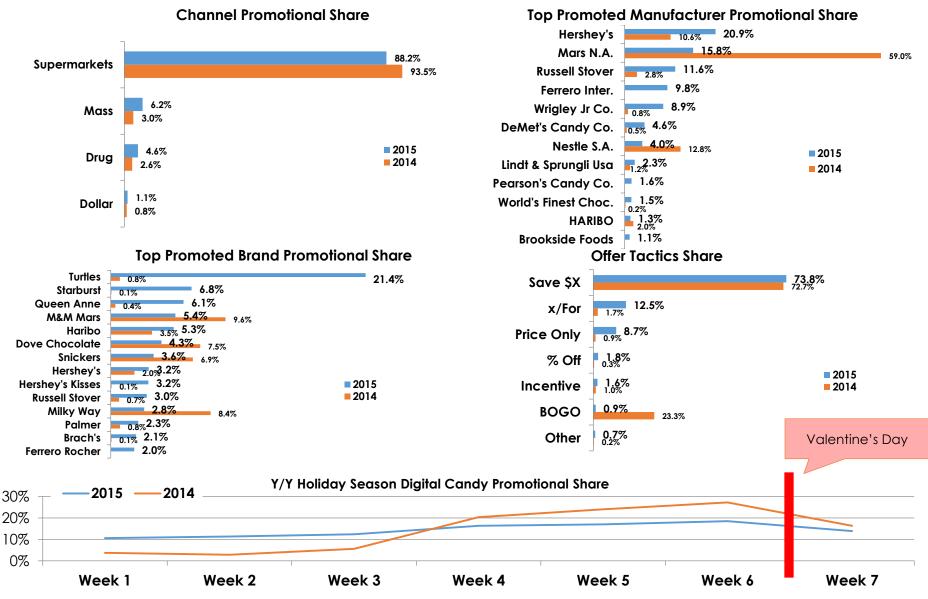
#### 2014 Season



Everyday & Seasonal Candy Categories, Digital Promotions Only, Effective Ad Count, All Retailers, 7 Weeks Prior to 2/14/2015 vs. Year Ago, Representative Markets



#### **DIGITAL PROMOTIONS OVERVIEW**







# Y/Y BONUS PAGE PROMOTIONAL SUPPORT

Y/Y Bonus Page support is shown here for the studied retailers. Walgreens did not use candy Bonus Page promotions for the 2015 Valentine's Day season. Hy-Vee Foods Stores had many Bonus Page candy promotions. Kroger ATL reduced Nestle and Russell Stover Bonus Page promotions in 2015 season.

Retailer	2015	2014
Hy-Vee Food Stores	22	3
Kroger ATL	17	30
Target Stores	5	
Walgreens		30



Hershey's Bliss
Valentine's
Candy
8.8 oz Bag or Glant Kiss,
7 oz; Select Varieties

entine's
andy
g or Glant Kiss,
elect Varieties

Wonka or Nestlé Valentine kit select varieties 5.17 to 12 oz

Kroger ATL – Atlanta, GA – 2/4/2015 Bonus Pages Middle (1)

Hy-Vee Food Stores – Des Moines, IA – 1/17/2015 Bonus Pages Middle (6)



Target Stores – Minneapolis, MN – 2/1/2015 Bonus Pages Middle (7)

	Hy-Vee		Kroger ATL		Target		Walgreens	
Manufacturer	2015	2014	2015	2014	2015	2014	2015	2014
The Hershey Co.	1	1	8	10				5
Nestle S.A.	4		2	8				6
Russell Stover	4	2	2	6				
Walgreens P/L								9
Mars N.A.			3	4				1
Tootsie Roll Ind.	4				1			
Wrigley Jr Co.	3							2
Duane Reade P/L								4
Jelly Belly Candy Company	3							
Frankford Candy & Chocolate Company	2							
<b>Brookside Foods</b>			1		2			
Chase Candy Company	1							
Ferrara Pan Candy Co.								1
Farley's & Sathers								1
HARIBO								1
Mondelez Inter.				1				
Target Private Brand					1			
Endangered Species Choc.				1				
Lindt & Sprungli USA			1					

Everyday & Seasonal Candy Categories, Digital Promotions Only, Brand Feature Ad Count, All Retailers, 7 Weeks Prior to 2/14/2015 vs. Year Ago, Representative Markets



# Y/Y CROSS-MEDIA PROMOTIONAL SUPPORT - DIGITAL & CIRCULAR

Kroger ATL supported Hershey's with equal Circular and Bonus Page support during the 2015 Valentine's Day season. Kroger ATL also tended to use Bonus Page promotions for larger manufacturers. Target and Hy-Vee used Bonus Page promotions for manufacturers with less market share such as Tootsie Roll Industries, Brookside Foods and Jelly Belly.

	Hy-Vee				Kroger ATL				Target		
	2	015	2	014	2	015	2	014	2	015	2014
Manufacturers	Circular	Bonus Pages	Circular	<b>Bonus Pages</b>	Circular	<b>Bonus Pages</b>	Circular	<b>Bonus Pages</b>	Circular	<b>Bonus Pages</b>	Circular
The Hershey Co.	24	1	20	1	8	8	16	10	13		10
Mars N.A.	26		7		8	3	10	4	18		11
Russell Stover Candies	22	4	8	2	1	2	7	6	6		5
Nestle S.A.	1	4			7	2	10	8	4		6
Undefined	5		4				5		6	1	19
Farley's & Sathers Candy	7		4						3		1
Wrigley Jr Co.	2	3			2				2		1
Lindt & Sprungli USA						1	1		4		4
Ghirardelli Choc.			1						5		2
Brookside Foods	2				1	1			3	2	
Tootsie Roll Ind.	1	4								1	
Godiva Choc.			1						1		3
Endangered Species Choc.					1		1	1			
Jelly Belly Candy Company		3									
Target Private Brand									2	1	
World's Finest Chocolate	2										
Mondelez Inter.							1	1			
Kroger Private Brand							2				
Frankford Candy & Chocolate Company		2									
Hy-Vee Private Brand			2								
NECCO											1
Ripple Brand Collective									1		
Chase Candy Company		1									
Lovely Candy Co.									1		
Totals	92	22	47	3	28	17	53	30	69	5	63

Everyday & Seasonal Candy Categories, Digital Promotions Only, Brand Feature Ad Count, All Retailers, 7 Weeks Prior to 2/14/2015 vs. Year Ago, Representative Markets



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